

Financial Statements of
Calgary Olympic Development Association
Operating as

WINSPORT™

And Independent Auditors' Report thereon
Year ended June 30, 2020



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INDEPENDENT AUDITORS' REPORT

To the Board of Directors of WinSport

Opinion

We have audited the financial statements of WinSport™ (operating name for the Calgary Olympic Development Association) (the Entity), which comprise:

- the statement of financial position as at June 30, 2020;
- the statement of operations for the year then ended;
- the statement of changes in fund balances for the year then ended;
- the statement of cash flows for the year then ended;
- and notes to the financial statements, including a summary of significant accounting policies

(hereinafter referred to as the “financial statements”).

In our opinion, the accompanying financial statements, present fairly, in all material respects, the financial position of the Entity as at June 30, 2020, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the “***Auditors’ Responsibilities for the Audit of the Financial Statements***” section of our auditors’ report.



We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.



We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants

Calgary, Canada
November 5, 2020

WINSPORT

Statement of Financial Position

As at June 30, 2020 with comparative information for 2019

| (\$000's) | Operating Fund | Restricted Fund | Endowment Fund | June 30 2020 | June 30 2019 |
|---|-------------------|--------------------|-------------------|-----------------|-----------------|
| Assets | | | | | |
| Current Assets | | | | | |
| Cash | 539 | 11,030 | - | 11,569 | 12,562 |
| Accounts receivable | 1,866 | 2 | - | 1,868 | 2,189 |
| Investments (Note 3) | 630 | 24 | 4,234 | 4,888 | 9,743 |
| Inventories | 288 | - | - | 288 | 297 |
| Prepaid expenses and deposits | 185 | - | - | 185 | 392 |
| | 3,508 | 11,056 | 4,234 | 18,798 | 25,183 |
| Non-Current Assets | | | | | |
| Accounts receivable | 218 | - | - | 218 | 396 |
| Investments (Note 3) | 2,010 | 680 | 118,070 | 120,760 | 126,529 |
| Property, plant and equipment (Note 4) | - | 186,461 | - | 186,461 | 195,562 |
| Total Assets | 5,736 | 198,197 | 122,304 | 326,237 | 347,670 |
| Liabilities and Fund Balances | | | | | |
| Current Liabilities | | | | | |
| Cheques issued in excess of operating cash on hand | - | - | - | - | 4,736 |
| Bank indebtedness (Note 5) | - | - | - | - | 1,710 |
| Accounts payable and accruals (Note 7) | 3,684 | 10,514 | 140 | 14,338 | 5,842 |
| Deferred revenue and deposits | 3,556 | 92 | - | 3,648 | 5,478 |
| Current portion of obligation under capital leases (Note 6) | - | 1,017 | - | 1,017 | 1,294 |
| | 7,240 | 11,623 | 140 | 19,003 | 19,060 |
| Non-current liabilities | | | | | |
| Obligations under capital lease (Note 6) | - | 853 | - | 853 | 1,870 |
| Deferred capital asset contributions (Note 7) | - | 88,854 | - | 88,854 | 103,251 |
| Deferred revenue and deposits | 120 | - | - | 120 | 200 |
| Externally restricted funds (Note 9(b)) | - | 683 | - | 683 | 726 |
| Total Liabilities | 7,360 | 102,013 | 140 | 109,513 | 125,107 |
| Fund Balances | | | | | |
| Unrestricted (Note 8) | (1,624) | - | - | (1,624) | 768 |
| Internally restricted (Note 9(a)) | - | 20 | - | 20 | 20 |
| Invested in property, plant and equipment | - | 96,164 | - | 96,164 | 98,850 |
| Endowment (Note 10) | - | - | 122,164 | 122,164 | 122,925 |
| | (1,624) | 96,184 | 122,164 | 216,724 | 222,563 |
| Total Liabilities and Fund Balances | 5,736 | 198,197 | 122,304 | 326,237 | 347,670 |

Commitments and Contingencies (Note 11)
Subsequent events (Notes 2(k) & 18)
See accompanying notes to financial statements.

Approved by the Board of Directors:

 Director

 Director

WINSPORT

Statement of Operations

Year ended June 30, 2020 with comparative information for 2019

| (000's) | Operating Fund | Restricted Fund | Endowment Fund | June 30 2020 | June 30 2019 |
|--|-------------------|--------------------|-------------------|-----------------|-----------------|
| Revenues | | | | | |
| Investment | | | | | |
| Interest, dividends, and capital gains/losses | 369 | 70 | 10,902 | 11,341 | 9,683 |
| Change in unrealized gains/losses | (143) | (31) | (3,988) | (4,162) | (2,746) |
| Realized deferred capital contributions (Note 7) | - | 5,746 | - | 5,746 | 5,609 |
| Instructional and lift tickets | 7,837 | - | - | 7,837 | 9,316 |
| Facility rental and tours | 7,581 | - | - | 7,581 | 8,370 |
| Food and beverage | 4,425 | - | - | 4,425 | 5,397 |
| Expense recovery and other revenue | 3,075 | 43 | - | 3,118 | 3,939 |
| Equipment rental | 649 | - | - | 649 | 721 |
| Saddledome Foundation Contribution | 521 | - | - | 521 | 575 |
| Competition and training | 448 | - | - | 448 | 1,032 |
| Sponsorship and donations | 443 | - | - | 443 | 608 |
| Retail sales | 352 | - | - | 352 | 652 |
| Tourist rides | 163 | - | - | 163 | 333 |
| Gain on sale of land | - | - | - | - | 2,348 |
| Total Revenues | 25,720 | 5,828 | 6,914 | 38,462 | 45,837 |
| Expenses | | | | | |
| Wages and benefits | 16,700 | - | - | 16,700 | 19,240 |
| Canada Emergency Wage Subsidy (note 2(k)) | (1,456) | - | - | (1,456) | - |
| Depreciation | 11,042 | - | - | 11,042 | 18,060 |
| Supplies and services | 4,738 | - | - | 4,738 | 5,604 |
| Utilities | 2,789 | - | - | 2,789 | 3,264 |
| Repairs and Maintenance | 1,767 | - | - | 1,767 | 2,395 |
| Cost of goods sold: | | | | | |
| Food and beverage | 1,513 | - | - | 1,513 | 1,866 |
| Retail | 208 | - | - | 208 | 394 |
| Professional fees | 903 | - | - | 903 | 407 |
| Insurance, licenses, and property tax (Note 15) | 842 | - | - | 842 | 726 |
| Investment fees | - | 4 | 615 | 619 | 633 |
| Interest and bank charges | 490 | - | - | 490 | 633 |
| Advertising and exhibits | 282 | - | - | 282 | 453 |
| Travel and meetings | 116 | - | - | 116 | 170 |
| Bad debt expense | 36 | - | - | 36 | 5 |
| Total Expenses | 39,970 | 4 | 615 | 40,589 | 53,850 |
| Sports Development | | | | | |
| Olympic Oval: | | | | | |
| Operating Expenses (Note 10 (a)) | 2,794 | - | - | 2,794 | 2,748 |
| Capital Expenses (Note 10(b)) | - | - | 792 | 792 | 1,608 |
| Sport grants | 64 | - | - | 64 | - |
| Scholarships and bursaries | 3 | 59 | - | 62 | 57 |
| Total Distributions | 2,861 | 59 | 792 | 3,712 | 4,413 |
| (Deficiency) Excess of Revenues Less Expenses and Distributions | (17,111) | 5,765 | 5,507 | (5,839) | (12,426) |

See accompanying notes to financial statements.

WINSPORT

Statement of Changes in Fund Balances

Year ended June 30, 2020 with comparative information for 2019

| (\$000's) | Operating Fund | Restricted Fund | Endowment Fund | June 30 2020 | June 30 2019 |
|--|---------------------------|----------------------------|---------------------------|-------------------------|-------------------------|
| Balance – Beginning of Year | 768 | 98,870 | 122,925 | 222,563 | 234,989 |
| Excess (Deficiency) of revenues over expenses and distributions | (17,111) | 5,765 | 5,507 | (5,839) | (12,426) |
| Inter-fund transfers | | | | | |
| Transfer from Endowment Fund to Operating Fund (Note 10) | 6,268 | - | (6,268) | - | - |
| Transfer from Deferred Capital Contributions to Operating Fund | 1,133 | (1,133) | - | - | - |
| Investment in property, plant & equipment | 7,318 | (7,318) | - | - | - |
| Balance – End of Year | (1,624) | 96,184 | 122,164 | 216,724 | 222,563 |

See accompanying notes to financial statements

WINSPORT

Statement of Cash Flows

Year ended June 30, 2020 with comparative information for 2019

| (\$000's) | 2020 | 2019 |
|--|----------------|----------------|
| Cash provided by (used in) | | |
| Operating activities | | |
| Deficiency of revenues over expenses and distributions | (5,839) | (12,426) |
| Items not affecting cash: | | |
| Depreciation | 11,042 | 18,060 |
| Interest, dividends, realized gains and losses re-invested | (11,341) | (9,683) |
| Changes in unrealized gains and losses | 4,162 | 2,746 |
| Scholarship expense paid by Restricted Funds | 59 | 54 |
| Investment fees | 619 | 633 |
| Loss on disposal of property, plant and equipment | (11) | 25 |
| Gain on disposal of land | - | (2,349) |
| Deferred capital asset contributions recognized | (5,746) | (5,609) |
| Withdrawals from investment portfolio | 7,060 | 6,753 |
| | 5 | (1,796) |
| Changes in non-cash working capital items (Note 17) | (2,174) | (687) |
| | (2,169) | (2,483) |
| Investing activities | | |
| Additions of property, plant and equipment | (1,988) | (3,165) |
| Proceeds from Government assistance related to capital expenditures | 1,760 | 5,758 |
| Proceeds from Government assistance related to operating expenditures | - | 146 |
| Proceeds on disposal of property, plant and equipment | 60 | 26 |
| Proceeds on disposal of land | - | 1,999 |
| Changes in Restricted Fund accounts payable and accruals | (916) | 894 |
| | (1,084) | 5,658 |
| Financing activities | | |
| (Decrease) increase in bank indebtedness and cheques issued in excess of operating cash on hand | (6,446) | 5,480 |
| Repayments of capital leases | (1,294) | (1,739) |
| Decrease (increase) in OCO Reserve investments | 10,000 | (900) |
| | 2,260 | 2,841 |
| Increase in Cash | (993) | 6,016 |
| Cash – Beginning of Year | 12,562 | 6,546 |
| Cash – End of Year | 11,569 | 12,562 |

See accompanying notes to financial statements.

WINSPORT

Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

1. Nature of Organization

The Calgary Olympic Development Association (“CODA” or “the Organization”) was incorporated on April 4, 1979 under the Societies Act of the Province of Alberta as a non-profit organization and is registered as a tax-exempt Canadian Amateur Athletic Association under the Income Tax Act. CODA conducts its business under the trade name of WinSport™ while continuing to use its formal legal name for contracts and other legal matters.

The Organization’s financial statements are prepared using Canadian accounting standards for Not-for-Profit Organizations in accordance with Part III of the Chartered Professional Accountants (“CPA”) Canada Handbook.

WinSport’s purpose is ‘to inspire and activate human potential through the spirit of sport’ and its vision is ‘to be a world leading centre for winter sport excellence and athletic development’. WinSport will strive to achieve its purpose and vision through its mission ‘to provide opportunities for Canadians to discover, develop and excel at sport through world-class training facilities and exceptional experiences’.

In fulfilling its mission, the Organization maintains and operates the facilities located at Canada Olympic Park (“COP”) in Calgary, the Bill Warren Training Centre (“BWTC”) in Canmore and the high altitude training facility at the Becky Scott High Performance Training Centre on Haig Glacier. Subject to the conditions of the Amended and Restated Olympic Endowment Fund Trust, the Amended Restated Oval Long Term Operating Agreement and the Amended Restated Legacy Agreement, the Organization provides funding to the University of Calgary towards the operating and capital expenditures of the Olympic Oval.

In addition, the Organization is trustee of the Endowment Funds established under the terms of the Olympic Endowment Fund and the OCO Trust Fund as outlined in Note 10. These funds, in addition to certain Operating and Restricted Funds, are professionally managed in accordance with the Organization’s Investment Policy as outlined in Note 3.

2. Significant Accounting Policies

(a) Fund Accounting:

The Organization follows the fund method of accounting. The Operating Fund includes the assets (except for the property, plant and equipment) and liabilities related to the operations of the Organization, including the OCO Reserve, while the Restricted Fund includes the assets and liabilities of government capital and business operations, other restricted funds with specific purposes and all property, plant and equipment of COP, Canmore facilities and the Becky Scott High Performance Training Centre on Haig Glacier. The Endowment Fund includes the assets and liabilities of the Olympic Endowment Fund (“OEF”), the Oval Capital Reserve Fund and the OCO Trust Fund.

WINSPORT

Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

2. Significant Accounting Policies (cont'd)

(b) Investments:

Investments are recorded at fair value at the trade date and adjusted to fair value based on closing prices at the end of the reporting period. Investment income includes interest and dividends earned in each period and realized and unrealized gains and losses on the investments. The amount recorded for unrealized gains and losses each period is the change in the difference between the cost and the fair value of investments held at the beginning and the end of each period. Accordingly, this amount is dependent on the changes in the fair value of the investments held, as well as the timing of the sale of the investments. At the time of the sale of an investment, any amounts previously recorded for unrealized gains or losses are then included in realized gains and losses calculated on an average cost basis.

(c) Donated Services:

The Organization relies on certain services provided by volunteers. Due to the difficulty of determining the fair value of these services, they have not been recognized in the financial statements.

(d) Revenue Recognition:

Contributions restricted by third parties are recognized as revenue in the year in which the related expenses are incurred. Contributions externally restricted for the purchase of capital assets or for other purposes are recorded as receivable when the amount can be reasonably estimated and collection is reasonably assured, recorded as deferred capital asset contributions or externally restricted funds and recognized as revenue of the restricted fund on the same basis and at the same time that the corresponding capital asset is depreciated or are otherwise utilized. Unrestricted contributions are recognized as revenue in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Contributions for endowment are recognized as direct increases in the balance in the Endowment Fund. Investment income earned on endowment funds is recognized as revenue of the Endowment Fund when it is not required to be added to the principal amount of the endowment. Investments in funds have been internally pooled and net investment income is allocated proportionately to the net assets of the funds.

Revenue from fees, contracts and sale of goods and services is recognized when the services are provided, or the goods are sold.

The Organization recognizes rent from leases such that where leases provide for increases in rent during their term, the rents are recognized on a straight-line basis over the terms of the respective leases. Recoveries from tenants are recognized as revenues in the period the applicable costs are incurred.

WINSPORT

Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

2. Significant Accounting Policies (cont'd)

(e) Inventories:

Inventories are recorded at the lower of cost and net realizable value. Cost is determined on a first in, first out basis.

Inventory consists primarily of retail, and food and beverage items. The cost of inventories recognized as an expense during the year was \$1.7 million (2019 - \$2.3 million). No reversals of previously recorded inventory write-downs were recorded.

(f) Property, Plant and Equipment:

Property, plant and equipment purchased by the Organization are recorded at historical cost while property, plant and equipment donated to the Organization are recorded at estimated fair value at the date of contribution where such value can be reasonably estimated; otherwise the assets are recorded at nominal value. Assets acquired under capital leases are depreciated over the estimated life of the assets or over the lease term, as appropriate.

Property under development is recorded at cost. Cost includes all expenditures incurred with the acquisition, development and construction of the property under development. These expenditures include all direct costs, development fees, leasing fees, utility costs and salary costs of certain employees. Capitalization continues until the property achieves a satisfactory level of occupancy, subject to a reasonable period of time. Interest costs associated with construction or purchase of an asset are not capitalized but expensed as incurred.

The cost of an item of property, plant and equipment made up of significant separable component parts is allocated to the component parts when practicable and when estimates can be made of the lives of the separate components.

All land held for development is recorded at the lower of cost or net realizable value. The Organization capitalizes all direct costs on land held for development and land held for sale. Any deposits received in advance of closing a sale are recorded as a liability until the sale is complete.

Property, plant and equipment are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable and exceeds its fair value. When a capital asset no longer contributes to the Organization's ability to provide services, its carrying amount is written down to its residual value. The cost of property, plant and equipment is amortized over the estimated useful life of the asset using the methods and rates shown below. Tenant improvements are capitalized and amortized over the initial lease term.

| | |
|-------------------------------|--|
| Facilities | 5% - 20% declining balance and straight-line |
| Buildings | 5% declining balance and straight-line |
| Equipment | 5% - 20% declining balance and straight-line |
| Equipment under capital lease | 5% - 20% declining balance and straight-line |
| Vehicles | 20% declining balance and straight-line |

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Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

2. Significant Accounting Policies (cont'd)

(f) Property, Plant and Equipment (cont'd):

Other:

| | |
|--|---|
| Rental equipment | Straight-line over 2-3 years |
| Furniture and fixtures | 20% declining balance and straight-line |
| Computers | Straight-line over 3 years |
| Signage and pageantry | 20% declining balance and straight-line |
| Building improvements | Straight-line over 5 years |
| Tenant improvements, real estate commissions | Straight-line over the initial lease term |

(g) Tenant Improvements:

Payments to tenants under lease obligations are characterized as either tenant improvements owned by the landlord or tenant incentives. When the obligation is determined to be a tenant improvement owned by the Organization, the Organization is considered to have acquired an asset. If the Organization determines that for accounting purposes it is not the owner of the tenant improvement, then the obligations under lease are treated as tenant incentives. Tenant improvements and tenant incentives are amortized on a straight-line basis over the initial term of the lease. The amortization of tenant improvement is recorded as amortization expense and tenant incentives are amortized to rental revenue.

(h) Financial Instruments:

Financial instruments are recorded at fair value including transaction costs, on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Organization has not elected to carry any such financial instruments at fair value. Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Organization determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Organization expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

WINSPORT

Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

2. Significant Accounting Policies (cont'd)

(i) Financial Risks:

Credit Risk - Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Organization is exposed to credit risk on its cash held at banks, accounts receivable from its customers and on its investment bond portfolio disclosed in Note 3; however, the Organization believes there is no significant concentration of credit risk.

The Organization manages its investment portfolio to earn investment income and invests according to a Statement of Investment Policy approved by the Board. The Organization is not involved in any financial hedging relationships and does not hold or use any derivative financial instruments for trading purposes.

(i) Financial Risks (cont'd):

Interest Rate Risk - The Organization is exposed to interest rate risk on bonds and debentures held in investments and obligations under capital leases. Bank indebtedness and term loans are variable-rate instruments, so fluctuations in market rates will impact interest expense. Additional information on these amounts is provided in Notes 3, 5 and 6.

Liquidity Risk - Liquidity risk is the risk that the Organization will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Organization manages its liquidity risk by monitoring its operating requirements. The Organization prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations.

Foreign Currency Exchange Risk - The Organization is exposed to financial risks as a result of exchange rate fluctuations and the volatility of these rates. The Organization is exposed to foreign currency fluctuations on marketable securities and bonds and debentures held in foreign denominated currencies in Investments. Based on the investment policy approved by the Board of Directors, investments denominated in foreign currencies provide the Organization with significant diversification of foreign currency risk by holding investments that are not denominated in Canadian dollars.

There has been no change to the risk exposures from 2019, except for the items mentioned in note 2(k). Additional information can be found in note 14.

(j) Cash:

Cash includes cash on hand and short-term deposits with third-party Canadian financial institutions, which are highly liquid with original maturities of less than three months.

WINSPORT

Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

2. Significant Accounting Policies (cont'd)

(k) Use of Estimates:

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from those estimates. Significant areas requiring estimates include valuation of accounts receivable, investments, and property, plant and equipment, the useful life and recoverability of property, plant and equipment, and accruals for legal claims.

COVID-19 impact on the Organization

On March 11, 2020, the World Health Organization declared the Coronavirus COVID-19 ("COVID-19") outbreak a pandemic. This has resulted in governments worldwide, including the Canadian and Alberta governments, enacting emergency measures to combat the spread of the virus. These measures, which include the implementation of travel bans, quarantine periods, closures of non-essential businesses, and physical distancing, have caused material disruption to businesses in Calgary and area, resulting in an economic slowdown. Effective March 16, 2020, the Organization completed the total operating shutdown of its COP operations. Accordingly, economic uncertainties have arisen which have had a negative impact on the Organization's revenue streams.

While the disruption caused by COVID-19 is currently expected to be temporary, there is considerable uncertainty around its duration. The COVID-19 pandemic presents uncertainty over future cash flows, may cause significant changes to the Organization's assets or liabilities and may have a significant impact on its future operations. Subsequent to year-end, the COVID-19 pandemic has resulted in continuing decreased revenues due to the temporary closure of COP, as well as an organization-wide effort to control costs, including temporary staffing reductions. Any related financial impact of COVID-19 on broader economic influences on future periods cannot be reasonably estimated at this time.

As at the reporting date, the Organization has determined that COVID-19 has had no significant impact on its accounting policies, contracts or lease agreements, the assessment of provisions and contingent liabilities, or the timing of revenue recognition. The Organization has not assessed any impairment that needs to be recognized on its property, plant, and equipment assets at June 30, 2020, as it continues to use and fund these assets. The Organization continues to manage liquidity risk by forecasting and assessing cash flow requirements on an ongoing basis. As at June 30, 2020, the Organization continues to meet its contractual obligations within normal payment terms and the Organization's exposure to credit risk remains largely unchanged.

WINSPORT

Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

2. Significant Accounting Policies (cont'd)

(k) Use of Estimates (cont'd):

Canada Emergency Wage Subsidy

In response to the impact of the COVID-19 pandemic on Canadian businesses, the Canadian government announced the Canada Emergency Wage Subsidy (“CEWS”) program on March 27, 2020. Under this program, an eligible employer is entitled to receive 75% of their employees’ wage, up to a maximum amount per week per employee of \$847. Other requirements include meeting a revenue test where qualifying revenues must fall by rates of not less than 15% to 30% on a year-over-year basis. The CEWS program was initially applicable for the period March 15 to June 6, 2020, which end date was later extended to August 29, 2020. Subsequent to the end of the Organization’s fiscal year, the CEWS program was further extended to December 19, 2020 with further modifications and transitional rules to the program effective July 5, 2020.

The Organization recognized wage subsidies of \$1,455,559 in respect of its employees for the period March 15 to June 30, 2020, with \$661,847 recorded in accounts receivable at June 30, 2020 which was received subsequent to year-end. Such subsidy amounts have been presented as a direct reduction in wages and benefits expense in the Statement of Operations. While qualifications and subsidy amounts may be subject to audit by the Canada Revenue Agency, the Organization is confident with respect to its entitlement to the subsidies received.

(l) Changes in accounting policies:

In March 2018, the Canadian Accounting Standards Board issued “Basis for Conclusions - Accounting Standards Improvements for Not-for-Profit Organizations” resulting in the introduction of three new sections in the Canadian Accounting Standards for Not-for-Profit Organizations Part III of the CPA Canada Handbook as follows:

- (i) *Section 4433, Tangible capital assets held by not-for-profit organizations*, which directs organizations to apply the accounting guidance of *Section 3061, Property Plant and Equipment* in Part II of the CPA Canada Handbook. In so doing, the new section requires that organizations annually assess for partial impairment of tangible capital assets, to be recorded where applicable, as a non-reversible impairment expense. In addition, where practical, to componentize capital assets when estimates can be made of the useful lives of the separate components.

This section is applied on a prospective basis with the exception of the transitional provision to recognize an adjustment to opening fund balances for partial impairments of property, plant, and equipment assets that existed as at July 1, 2019.

The implementation of these changes had no significant impact on these financial statements.

- (ii) *Section 4434, Intangible assets held by not-for-profit organizations*, which directs organizations to annually assess intangible assets, and where applicable to record an impairment expense should the net carrying value be higher than the asset’s fair value or replacement cost.

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Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

2. Significant Accounting Policies (cont'd)

(I) Changes in accounting policies (cont'd):

(ii) *Section 4434, Intangible assets held by not-for-profit organizations (cont'd):*

This section is applied on a prospective basis with the exception of the transitional provision to recognize an adjustment to opening fund balances for partial impairment of intangible assets that existed as at July 1, 2019.

The implementation of these changes had no impact on these financial statements.

(iii) *Section 4441, Collections held by not-for-profit organizations*, which defines a collection and directs organizations to record such assets on the statement of financial position at either cost or nominal value. It is anticipated that all collections will be accounted for using the same method, with the exception of organizations that opt to account for collections at cost, whereby the cost for certain collections either held or contributed cannot be determined. Such items are to be accounted for at a nominal value. In addition, collections are written down when there is evidence that the net carrying amount exceeds fair value.

Organizations are permitted to retrospectively capitalize collections at their cost or fair value at the date of acquisition, or fair value or replacement cost as at July 1, 2019, based on the most readily determinable value. In addition, an adjustment to opening net assets is permitted to recognize any partial impairment of the value of collections that existed as at July 1, 2019.

The implementation of these changes had no significant impact on the financial statements.

The changes in accounting policy amendments were effective for financial statements for fiscal years beginning on or after January 1, 2019.

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Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

3. Investments

| June 30, 2020 (\$000's) | Operating Fund | Restricted Fund | Endowment Fund | June 30 2020 |
|------------------------------------|---------------------------|----------------------------|---------------------------|-------------------------|
| Cash and short-term equivalents | 630 | 24 | 4,234 | 4,888 |
| Bonds and debentures | 2,010 | 148 | 25,675 | 27,833 |
| Marketable equity securities | - | 532 | 92,395 | 92,927 |
| Total | 2,640 | 704 | 122,304 | 125,648 |

| June 30, 2019 (\$000's) | Operating Fund | Restricted Fund | Endowment Fund | June 30 2019 |
|------------------------------------|---------------------------|----------------------------|---------------------------|-------------------------|
| Cash and short-term equivalents | 2,750 | 44 | 6,949 | 9,743 |
| Bonds and debentures | 9,663 | 168 | 26,386 | 36,217 |
| Marketable equity securities | - | 567 | 89,745 | 90,312 |
| Total | 12,413 | 779 | 123,080 | 136,272 |

Investments are pooled with investment fund managers, professionally managed in accordance with the Organization's Investment Policy, and are comprised of the following:

Cash and short-term equivalents are readily liquidated securities with a term to maturity of not more than one year.

Bonds and debentures represent investments in government and corporate bonds and debentures substantially all denominated in Canadian dollars with a minimum credit rating of BBB at purchase. The duration of the portfolio is managed on a constrained basis and typically targets portfolio duration within +/- 30% relative to the DEX Universe Bond Index.

Marketable equity securities represent investments in equity securities of domestic and foreign issuers that are traded on recognized stock exchanges. The Organization has placed limitations on holdings of securities in any one issuer as well as minimum market capitalization.

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Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

3. Investments (cont'd)

As of June 30, 2020, the investment target and ranges by asset class from the Investment Policy, as well as the actual holdings in marketable equity securities, bonds and debentures and cash and accrued income are as follows:

| Asset Class %'s | Lower Range | Target | Upper Range | Actual 2020 | Actual 2019 |
|------------------------|--------------------|---------------|--------------------|--------------------|--------------------|
| Global equity | 45.0 | 55.0 | 65.0 | 40.8 | 38.8 |
| Real Estate | 7.5 | 10.0 | 12.5 | 4.8 | 1.0 |
| Hedge Fund of Funds | 7.5 | 10.0 | 12.5 | 8.9 | 4.5 |
| Bonds and debentures | 20.0 | 25.0 | 30.0 | 21.0 | 21.4 |
| Canada equity | - | - | - | 21.0 | 28.7 |
| Cash and equivalents | - | - | 20.0 | 3.5 | 5.6 |
| | | 100.0 | | 100.0 | 100.0 |

On a quarterly basis, the Investment Trustee Committee of the Board of Directors reviews the asset mix of the portfolio and recommends corrective action as necessary.

On June 24, 2020 the Board of Directors approved a new target asset allocation (reflected in the table above) by transferring the Target Canadian equity to the Target Global equity asset class. It is expected that this change will take between 6-10 months to complete and the Board understands there will be a variance between the actual asset class allocation and the target asset class allocation until this transition has been completed.

The June 30, 2019 weighting of all asset classes has been reclassified to conform with the new target asset allocations approved by the Board of Directors on June 24, 2020.

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Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

4. Property, Plant and Equipment

| June 30, 2020 (\$000's) | Cost | Accumulated Depreciation | Net Book Value |
|--|----------------|---|---------------------------------|
| Land Canada Olympic Park | 32,124 | - | 32,124 |
| Land held for development | 1,121 | - | 1,121 |
| Land development costs | 5,683 | - | 5,683 |
| Facilities | 245,239 | 115,272 | 129,967 |
| Facilities – work-in-progress | 6 | - | 6 |
| Buildings | 27,186 | 19,342 | 7,844 |
| Equipment | 12,556 | 8,750 | 3,806 |
| Equipment under capital lease | 10,607 | 7,354 | 3,253 |
| Vehicles | 4,456 | 3,714 | 742 |
| Tenant improvements | 3,887 | 2,852 | 1,035 |
| Real estate commissions | 425 | 351 | 74 |
| Other | 6,178 | 5,372 | 806 |
| | 349,468 | 163,007 | 186,461 |

| June 30, 2019 (\$000's) | Cost | Accumulated Depreciation | Net Book Value |
|--|----------------|---|---------------------------------|
| Land Canada Olympic Park | 32,124 | - | 32,124 |
| Land held for development | 1,121 | - | 1,121 |
| Land development costs | 5,683 | - | 5,683 |
| Facilities | 248,124 | 111,175 | 136,949 |
| Facilities – work in progress | 952 | - | 952 |
| Buildings | 26,867 | 18,933 | 7,934 |
| Buildings – work in progress | 19 | - | 19 |
| Equipment | 11,528 | 8,219 | 3,309 |
| Equipment under capital lease | 10,607 | 6,655 | 3,952 |
| Vehicles | 4,396 | 3,468 | 928 |
| Tenant improvements | 3,887 | 2,549 | 1,338 |
| Real estate commissions | 425 | 308 | 117 |
| Other | 5,999 | 4,863 | 1,136 |
| | 351,732 | 156,170 | 195,562 |

As at June 30, 2019, the sliding track was decommissioned as part of the sliding track upgrade. As per note 7, this upgrade has been paused and the track in its current form is not functional for winter sliding. The track will still be used as a tourist attraction for summer bobsled. The Organization does not have clear visibility on when the sliding track project may resume and in 2019 the asset was written down to a nominal value.

Included in depreciation expense is a write down of \$nil (2019 - \$6.15 million) relating to the sliding track and associated assets.

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Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

4. Property, Plant and Equipment (continued)

As of June 30, 2020, and 2019, property, plant and equipment included cumulative donated amounts of \$81.4 million recorded as restricted assets. Under certain limited conditions outlined in agreements, the Government of Canada may regain the title to assets totaling \$77.7 million, consistent with the prior year.

Lease Revenue

The Organization has entered into various lease agreements for rental of office and telecommunications space as part of the normal course of its operations. As at June 30, 2020 and 2019, the future minimum lease payments to be received related to these leases that are recoverable within an eight-year time frame are outlined in the table below.

| (\$000's) | 2020 | 2019 |
|------------------|--------------|--------------|
| Years 1 – 5 | 4,258 | 6,101 |
| Years 6 – 8 | 165 | 297 |
| | 4,423 | 6,398 |

5. Credit Facility

The Organization has a \$4.0 million credit facility (2019 - \$4.0 million), with a Canadian chartered bank, bearing interest at the bank's prime rate plus 0.25% per annum (2019 - bank's prime rate plus 0.25% per annum). This facility is collateralized by an assignment of accounts receivable and a first fixed charge on a portion of the Organization's land held for development and sale. As at June 30, 2020, the Organization had drawn \$nil on this facility (2019 - \$1.7 million).

The Organization also has a \$200,000 (2019 - \$200,000) business credit card facility. As at June 30, 2020, the Organization had drawn \$14,500 on this facility (2019 - \$56,700), which is included in accounts payable and accruals.

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Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

6. Obligations Under Capital Lease

| (\$000's) | June 30 2020 | June 30 2019 |
|---------------------------------|-------------------------|-------------------------|
| Obligations under capital lease | 1,870 | 3,164 |
| Less: current portion | (1,017) | (1,294) |
| Non-current portion | 853 | 1,870 |

Total lease payments of \$1.4 million, including interest, principal and required deposits, were made during fiscal 2020 (2019 - \$1.9 million). The obligations described below are secured against the respective assets.

The per-lease obligation totals as at June 30, 2020 are as follows:

| (\$000's) | |
|---------------------------------------|--------------|
| Chairlift facility | 1,098 |
| Snow making, grooming & IT facilities | 426 |
| Tube Park facility | 314 |
| Snowcat facility 2 | 32 |
| | 1,870 |

Expected lease principal payments over the next five years are as follows:

| (\$000's) | |
|------------------|--------------|
| 2021 | 1,017 |
| 2022 | 568 |
| 2023 | 285 |
| 2024 | - |
| 2025 | - |
| | 1,870 |

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Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

6. Obligations Under Capital Lease (cont'd)

Chairlift Facility

The Organization established lease facilities with a Canadian chartered bank, to finance the use of chair lifts associated with its ski operations. The facility financed a \$4.0 million capital acquisition completed in fiscal 2012 at an interest rate of 3.97% per annum. The principal remaining on this facility at June 30, 2017 was \$2.2 million. In March 2018, this facility was renewed to reschedule the \$2.0 million balloon payment over five years and reduce the interest rate to 3.91% per annum. The principal remaining on the new facility as at June 30, 2020 was \$1.1 million.

Snow Making, Snow Grooming and Information Technology Facilities

During fiscal 2016, the Organization established three separate lease facilities with a Canadian chartered bank:

| Description (\$000's) | Initial Principal | Interest Rate | Principal Remaining June 30, 2020 |
|----------------------------------|----------------------|------------------|---|
| Snow Making equipment | 1,247 | 2.88% | 176 |
| Snow Grooming equipment | 903 | 2.88% | 107 |
| Information Technology equipment | 753 | 2.88% | 143 |
| | 2,903 | | 426 |

Tube Park Facility

During fiscal 2017, the Organization established a facility to finance construction of the Acura Tube Park:

| Description (\$000's) | Initial Principal | Interest Rate | Principal Remaining June 30, 2020 |
|--------------------------|----------------------|------------------|---|
| Acura Tube Park | 777 | 3.79% | 314 |
| | 777 | | 314 |

Snowcat Facility

During fiscal 2017, the Organization established a facility to finance the purchase of a snowcat for on hill grooming:

| Description (\$000's) | Initial Principal | Interest Rate | Principal Remaining June 30, 2020 |
|--------------------------|----------------------|------------------|---|
| Snowcat facility 2 | 362 | 2.97% | 32 |
| | 362 | | 32 |

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Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

7. Deferred Capital Asset Contributions

| (\$000's) | June 30 2020 | June 30 2019 |
|---|-----------------|-----------------|
| Opening balance | 103,251 | 103,102 |
| X Games Grant | 1,514 | - |
| Other contributions | 266 | 43 |
| Government of Alberta other contributions | 180 | 341 |
| Government of Alberta Sliding Track Refurbishment | - | 5,174 |
| B2Ten Funding | (200) | 200 |
| | 1,760 | 5,758 |
| Total contribution revenue recognized | (5,746) | (5,609) |
| Net change | (3,986) | 149 |
| Authorized funding reallocation | (48) | - |
| Reclassification of Sliding Track Refurbishment funding | (10,363) | - |
| Ending balance | 88,854 | 103,251 |

Government Assistance for the Centre of Sport Excellence (“COSE”)

In previous fiscal years, the Organization received commitments from all levels of government to assist in fulfillment of its vision for creation of a Centre of Sport Excellence. Balances currently within Deferred Capital Asset Contributions have largely arisen from these government contributions. The provincial, federal and municipal governments committed \$69 million, \$40 million, and \$20 million to this project respectively. The multi-year construction of the Markin MacPhail Centre (“MMC”) and related assets was largely completed in fiscal 2014, and as at June 30, 2017 all government commitments had been received in full.

In accordance with the Contribution Agreement governing the City of Calgary’s commitment, the following two amounts are available within the Organization’s operating reserves:

- A \$0.4 million capital reserve, calculated as two percent (2%) of the funding received, to be applied toward the repair, replacement and maintenance of the facility; and
- A \$0.3 million operating reserve, calculated as at least ten percent (10%) of the annual operating expenses of the facility.

Sliding Track Refurbishment

During the year, the Organization received \$nil (2019 - \$5.2 million) of grants from the Government of Alberta to assist with the refurbishment of the sliding track. As at June 30, 2020, the sliding track project has been paused as management works to secure additional third-party funding.

At June 30, 2020 and 2019, the Organization had incurred total expenditures related to the sliding track project of \$1.95 million, 100% of which amount was fully written off and included in the Operating Fund depreciation in fiscal 2019.

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Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

7. Deferred Capital Asset Contributions (cont'd)

Sliding Track Refurbishment (cont'd)

During the year ended June 30, 2020, construction work related to the World Cup Slopestyle course required the demolition of the first four turns on the bobsled course. The total value of this demolition work was \$0.3 million, and this work would otherwise have been included in the sliding track refurbishment project. This amount was fully written off and included in the Operating Fund depreciation in fiscal 2020.

Management has not allocated any sliding track expenditures to grants from the Government of Alberta, and the full balance of this grant (including interest earned) is secured in a restricted interest-bearing bank account in the Organization's Restricted Fund. The balance of this account as at June 30, 2020 is \$10.4 million (2019 - \$10.2 million) and has been reclassified to accounts payable and accruals since an extension in the contract has not been granted. There is a requirement to repay this balance if additional funding is not obtained by December 31, 2020.

X-Games Slopestyle Course

In fiscal 2020, the Organization received \$1.5 million from the Government of Alberta to be used to complete a FIS approved World Cup Slopestyle course and related ski hill improvements. As at June 30, 2020, \$1 million in construction work had been completed.

8. Operating Funds

The Operating Fund consists of the balance of the OCO Reserve fund (investments held in the Operating Fund) and the deficit from the Organization's operating activities.

| (\$000's) | June 30 2020 | June 30 2019 |
|-----------------------------------|-------------------------|-------------------------|
| OCO Reserve Fund | 2,640 | 12,413 |
| Deficit from Operations | (4,157) | (11,569) |
| WinSport Mission Development Fund | (107) | (76) |
| | (1,624) | 768 |

9. Restricted Funds

(a) Internally Restricted:

| (\$000's) | June 30 2020 | June 30 2019 |
|--------------------------------|-------------------------|-------------------------|
| Dennis Kadatz Scholarship Fund | 20 | 20 |
| | 20 | 20 |

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Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

9. Restricted Funds (cont'd)

(a) Internally Restricted (cont'd):

The Dennis Kadatz Scholarship Fund was established by the Organization in 1999 to honour former President, Dennis Kadatz. This fund provides an annual scholarship to a National Sport School student.

(b) Externally Restricted:

| (\$000's) | June 30 2020 | June 30 2019 |
|--|-----------------|-----------------|
| WinSport Athlete Development Fund | 372 | 390 |
| Neil Daffern Award for Excellence Fund | 212 | 242 |
| VW 2010 Excellence Fund | 88 | 83 |
| Joan Snyder NSS Scholarship Fund | 11 | 11 |
| | 683 | 726 |

During the preparation of the 2020 financial statements, the Organization determined it had incorrectly recognized these externally restricted funds as revenue in prior years. While the amounts are not material to the overall financial statements, the Organization has elected to adjust the 2019 comparative amounts presented for the current year. Accordingly, externally restricted funds have been reclassified from fund balances to non-current liabilities by \$726,000 as at June 30, 2019, expense recovery and other revenue in the Restricted Fund has been increased by \$52,000 for the year ended June 30, 2019, and opening Restricted Fund and total fund balances have been reduced by \$778,000 as at June 30, 2019.

WinSport Athlete Development Fund

Previously known as the National Sport School Fund, and originally the TransCanada Pipelines Limited ("TransCanada") Naturbahn Capital Renewal Fund. In 2014, WinSport and TransCanada agreed to new terms to provide the following awards to aspiring athletes: a) TransCanada Academic Sport Award, b) WinSport Sport Development Award, c) WinSport Sport Performance Award.

Neil Daffern Award for Excellence Fund

The Organization, along with Tony and Gillian Daffern, established the Neil Daffern Award for Excellence Fund in December 2001. The purpose of the fund is to provide two awards of \$10,000 each year to snowboard athletes that demonstrate excellence in the sport of snowboarding and to support the building of facilities for developing snowboard athletes. In fiscal 2018, Tony and Gillian Daffern made a further \$50,000 donation to the fund to be used to build a dry slope training facility. As of June 30, 2020, the remaining \$18,379 (2019 - \$31,621) was used to fund this project.

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Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

9. Restricted Funds (cont'd)

(b) Externally Restricted (cont'd):

VW 2010 Excellence Fund

The VW 2010 Excellence Fund was established in 2006 through an agreement with the Vancouver 2010 Bid Corporation for the funding of development of winter sport athletes from British Columbia.

Joan Snyder National Sport School Scholarship Fund

The Joan Snyder National Sport School Scholarship Fund was established by a donation to support a scholarship program for female hockey players. Consistent with discussions between the donor and the University of Calgary, this gift will provide annual awards to support female undergraduate students at the University of Calgary. No payments were made out of this fund in fiscal 2020 or 2019.

10. Endowment Funds

| June 30, 2020 (\$000's) | OEF Unreserved | Oval Capital Reserve Fund | OCO Trust Fund | Total |
|------------------------------------|-------------------|------------------------------|-------------------|----------------|
| Balance – Beginning of Year | 83,091 | 6,780 | 33,054 | 122,925 |
| Investment revenues (net of fees) | 4,287 | 335 | 1,677 | 6,299 |
| Transfer to Operating Fund | (4,068) | - | (2,200) | (6,268) |
| Olympic Oval Capital Expenditure | | (792) | - | (792) |
| Balance – End of Year | 83,310 | 6,323 | 32,531 | 122,164 |

| June 30, 2019 (\$000's) | OEF Unreserved | Oval Capital Reserve Fund | OCO Trust Fund | Total |
|------------------------------------|-------------------|------------------------------|-------------------|----------------|
| Balance – Beginning of Year | 83,346 | 8,043 | 33,569 | 124,958 |
| Investment revenues (net of fees) | 3,740 | 345 | 1,535 | 5,620 |
| Transfer to Operating Fund | (3,995) | - | (2,050) | (6,045) |
| Olympic Oval Capital Expenditure | | (1,608) | - | (1,608) |
| Balance – End of Year | 83,091 | 6,780 | 33,054 | 122,925 |

(a) Olympic Endowment Fund Unreserved:

The Olympic Endowment Fund ("OEF") was established by a trust agreement between the Government of Canada and the Organization dated December 31, 1987. The principal purpose of the OEF is the promotion of high-performance sport and such other charitable purposes as the "Trustee" (the Board of Directors of the Organization) approves from time to time.

During fiscal 2011, the Organization, jointly with the University of Calgary, submitted a revision request to Sport Canada, resulting in approval of the Amended and Restated OEF Fund Trust agreement, the key elements of which are:

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Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

10. Endowment Funds (cont'd)

(a) Olympic Endowment Fund Unreserved:

- Cash draws from OEF-Unreserved were established in fiscal 2011 at \$2.4 million to the Olympic Oval and \$1.1 million to Canada Olympic Park, with future annual draw increases indexed to the Canadian Consumer Price Index;
- That contributions from the University of Calgary to the operations of the Olympic Oval were established at \$1.0 million with ongoing annual commitments indexed to the Canadian Consumer Price Index;
- No encroachments are allowed at any time through to 2030 on the original fund balance of \$34.7 million (value in 1987 upon inception of the OEF-Unreserved);
- In the event the value of the OEF-Unreserved declines to \$42.0 million, the fund must be reviewed by the parties to assess the fund's ability to continue funding annual distributions; and
- The parties to the amended and restated agreement must meet three years prior to March 31, 2030 to review the trust fund and determine whether the Olympic Oval should continue to be operated as a training and competition facility after that date.

For fiscal 2020, the indexed authorized draw from the OEF-Unreserved was \$4.1 million (2019 - \$4.0 million). Of the \$4.1 million drawn in the current fiscal year, \$2.8 million was paid or payable to the University of Calgary for Olympic Oval operating costs (2019 - \$2.7 million) and \$1.3 million was retained by the Organization for Canada Olympic Park operating costs (2019 - \$1.3 million).

(b) Oval Capital Reserve Fund:

Under the terms of the OEF Trust Agreement and the Oval Long Term Operating Agreement (dated December 31, 1987, and amended and restated September 29, 2010, between the Government of Canada, the University of Calgary and the Organization), an Olympic Oval Capital Renewal Reserve was established to fund capital expenditures for building and equipment repair, renovation and replacement at the Olympic Oval. The original reserve was comprised of a Building Reserve and Special Equipment Reserve with eligible expenditures from each reserve defined by agreement. The Building Reserve required an annual provision of \$0.4 million up to a maximum amount in the reserve of \$3.0 million while the Special Equipment Reserve must maintain a minimum balance of \$1.0 million, adjusted for CPI increases.

As part of the terms of the new Amended and Restated OEF Fund Trust agreement and supporting agreements, the need for perpetual capital reserve allowances was eliminated (no further contributions to the reserve). As a result, the two previous reserves were consolidated into a single Oval Capital Reserve. Should the existing capital reserves deplete prior to March 31, 2030, the University of Calgary is solely responsible to fund required capital expenditures.

The OEF-Capital Reserve continues to earn investment income. Capital replacement expenditures of \$0.8 million were incurred during fiscal 2020 (2019 - \$1.6 million).

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Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

10. Endowment Funds (cont'd)

(c) OCO Trust Fund:

The OCO Trust Fund was established by a trust agreement between OCO '88 and the Organization dated November 28, 1984 whereby OCO '88 initially advanced \$3.0 million to the Organization. By a trust agreement dated December 31, 1987 between OCO '88 and the Organization, OCO '88 made a further contribution to the OCO Trust Fund of \$33.0 million. The net revenue of the OCO Trust Fund is to be used:

- (i) to pay for operation, maintenance and management expenses related to Canada Olympic Park pursuant to the Park Long Term Operating Agreement and the Legacy Agreement;
- (ii) to pay the Organization's administrative expenses, including a loss for any prior fiscal year; and
- (iii) to allocate the remaining portion in the absolute discretion of the Trustee within the purposes of this Trust.

Pursuant to a Board of Director resolution, the allocation of net revenue from the OCO Trust Fund to the Operating Fund in a given fiscal year is limited to 5.0% of the market value of the OCO Trust fund as at March 31 of the previous year. Withdrawal of earnings in excess of 5.0% are allowable subject to additional Board of Directors approval. Such approval was obtained in fiscal 2019 and 2020.

For fiscal 2020 \$2.2 million (2019 - \$2.1 million) was drawn from the OCO Trust fund for use in fulfilling the Organization's mandate.

In fiscal 2017, pursuant to a Board of Directors resolution a further \$6.9 million of previously capitalized earnings from the OCO Trust Fund was withdrawn (reducing the OCO Trust Fund value to approximately \$33.0 million, equal to the fund's initial principal) and placed in the OCO Reserve, to be used to fund future operating cash requirements, subject to further Board approval which was received in June of 2019 although no draws were made on these previously restricted funds as at June 30, 2019.

During the year ended June 30, 2020, draws of \$4.3 million were made on this Board-restricted balance of \$6.9 million, leaving \$2.6 million in the OCO Reserve.

11. Commitments and Contingencies

In the normal course of operations, the Organization is subject to a variety of legal and other claims. Management and the Organization's legal counsel evaluate all claims on their apparent merits and accrue management's best estimate of the costs to satisfy such claims. Management believes that the outcome of existing legal and other claims filed against the Organization may result in a liability, excluding associated legal fees, that approximates \$415,000 (2019 - \$280,000) resulting from injury and other claims outstanding as of June 2020. Accordingly, Management has recorded a corresponding amount in accounts payable and accruals at the year end.

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Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

11. Commitments and Contingencies (cont'd)

The Organization uses utility hedge contracts to manage the risk of fluctuating electricity and gas prices, upon which WinSport heavily relies to operate its facilities. These hedge contracts are not considered derivative contracts, as they are for normal purchase and use requirements.

| Calendar Years | Electricity | Gas |
|----------------|--|--|
| 2020 | Load following contract with a volumetric band width of +/- 25% at \$56.43/MWh. | Shaped block contract, providing a firm physical partial hedge on gas (up to 70% of volumes base on normalized usage profiles) at \$2.37/GJ. |
| 2021 | | |
| 2022 | Load following contract with a volumetric band width of +/- 25% at \$42.48/MWh. Effective until Dec 31, 2023 | To Oct 31, 2022 – shaped block contracts as above. |
| 2023 | | From Nov 1, 2022 – no contract in place |

In the normal course of business, the Organization has a number of multi-year contracts. The commitments under these contracts is as follows.

| (\$000's) | |
|-----------|-----------------|
| 2021 | \$1,404 |
| 2022 | 1,267 |
| 2023 | 1,102 |
| 2024 | 1,086 |
| 2025 | 630 |
| | \$ 5,489 |

12. Pension Plan

The Organization participates in a defined contribution pension plan whereby the Organization and participating employees contribute equal amounts to the maximum allowed under the Income Tax Act. During the year ended June 30, 2020, the Organization contributed \$260,000 (2019 – \$290,000) as its share towards the pension plan. The Organization does not have any unfunded liability relating to this plan and there have been no changes to the plan during the year.

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Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

13. Related Party Transactions

The Organization conducts business with firms in which some current members of the Board of Directors are partners or members of senior management. These transactions are initiated by management and are disclosed on an annual basis to the Board of Directors. The revenues earned and expenses incurred on these services in 2020 were \$570,000 and \$8,000, respectively (2019 - \$202,000 and \$84,000, respectively). These transactions are provided in the normal course of business under the same terms and conditions as unrelated companies.

Donations to WinSport's program and events costs of \$25,000 (2019 - \$121,000) were received from members of WinSport's Board of Directors.

The amount of these transactions for the current and prior year is summarized by category in the table below.

| (\$000's) | 2020 | 2019 |
|----------------------------------|-------------|-------------|
| Revenues | | |
| Catering, event and facility use | 570 | 202 |
| Expenses | | |
| Training | - | 52 |
| Legal | - | 27 |
| Other expenses | 8 | 5 |
| | 8 | 84 |
| Donations | | |
| WinSport programs and events | 25 | 121 |

14. Capital Management

The Organization views its capital as the combination of its indebtedness and the fund balances. The Organization manages its capital, and makes adjustments to it, as economic conditions evolve and subject to the availability of sport facility opportunities.

In order to facilitate the management of its capital requirements, the Organization prepares annual capital and operating budgets that are updated as necessary depending on various factors, including the market valuation of its investments and general industry conditions. The annual budgets are approved by the Board of Directors.

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Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

14. Capital Management (continued)

The Organization currently has a working capital deficit of \$0.2 million (2019 - \$6.5 million surplus). The Organization's working capital position will fluctuate from year to year subject to how the Organization's funds are invested in longer term facilities or held as cash.

As disclosed in Note 10(c), in fiscal 2017 the Organization received approval to draw approximately \$6.9 million of previously capitalized earnings from the OCO Trust Fund, to be placed in the OCO Reserve and used to fund future operating cash requirements, subject to Board approval, which approval was received in June 2019. During the year ended June 30, 2020, draws of \$4.3 million were made on this Board-restricted \$6.9 million, leaving \$2.6 million in the OCO Reserve.

15. Insurance, Licenses and Taxes

Included in insurance, licenses and taxes are estimates of insurance claim expenses in the amount of \$256,000 (2019 - \$110,000).

16. Charitable Fund-raising Act and Regulation

For the year ended June 30, 2020:

- Gross contributions received during fiscal 2020 were \$113,932
- Gross contributions received during fiscal 2019 were disposed as follows:
 - WinSport Mission Development Fund - \$44,582
 - Ramp donated in kind - \$33,995
 - Newcomer Initiative - \$11,300
 - Capital Campaign and Sponsorships \$10,000
 - Risk Project - \$6,925
 - Programs various - \$7,130
- The Organization incurred \$nil expenses and wages for the purposes of soliciting contributions.

For the year ended June 30, 2019:

- Gross contributions received during fiscal 2019 were \$145,836
- Gross contributions received during fiscal 2019 were disposed as follows:
 - WinSport Mission Development Fund - \$131,786
 - Newcomer Initiative - \$10,050
 - WinSport Alpine Club - \$4,000
- During fiscal 2019 the Organization received one contribution greater than 10% of gross donations:
 - \$100,000 intended for Girls Hockey Programming
- The Organization incurred \$nil expenses and wages for the purposes of soliciting contributions.

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Notes to Financial Statements

Year ended June 30, 2020 with comparative information for 2019

17. Supplemental Cash Flow Information

| (\$000's) | 2020 | 2019 |
|--|----------------|--------------|
| Changes in non-cash working capital | | |
| Accounts receivable | 499 | (511) |
| Inventories | 9 | 122 |
| Prepaid expenses and deposits | 207 | (52) |
| Accounts payable and accruals (Operating Fund) | (936) | 92 |
| Deferred revenue and deposits | (1,910) | (286) |
| Externally restricted funds | (43) | (52) |
| | (2,174) | (687) |

18. Subsequent Events

Subsequent to year end, the Calgary Board of Education ("CBE") informed WinSport that they intend to begin a school closure process for the National Sport School. A vote to begin the public consultation process was approved by the Board of Trustees on Oct 13, 2020. The process is expected to be complete by November 25, 2020 and it is probable the CBE will approve the closure of the National Sport School. WinSport is working to secure the long-term future of the school at WinSport but the outcome is uncertain at this time.

COVID-19 continues to have a material impact on WinSport operations with significant decreases in organizational activity and revenue expected to continue through at least to the end of June 30, 2021.

19. Comparative Information

Certain comparative figures have been reclassified to conform to the current year's presentation.